Mach7 Technologies Limited ACN 007 817 192

CORPORATE GOVERNANCE STATEMENT

For the Year Ended 30 June 2026

Commitment to Corporate Governance

The Directors and management of Mach7 Technologies Limited (**Mach7** or the **Company**) are committed to conducting the business of Mach7 and its controlled entities (the **Group**) in an ethical manner and in accordance with the highest standards of corporate governance. The Company has adopted and substantially complies with the *ASX Corporate Governance Principles and Recommendations (Fourth Edition)* (**Recommendations**) to the extent appropriate to the size and nature of the Group's operations.

Corporate Governance Statement

The Company has prepared this statement which sets out its corporate governance practices during the financial year ended on 30 June 2026. This statement identifies any Recommendations that have not been followed and provides reasons for not following such Recommendations. This statement is current as at 30 October 2026 and has been approved by the Board of Mach7.

Corporate Governance Statement Publication

In accordance with ASX Listing Rules 4.10.3 and 4.7.4, this Corporate Governance Statement is published on the Company's website (www.mach7t.com/about-us/corporate-governance) (**Website**) together with an Appendix 4G with ASX at the same time that the Company's 2026 Annual Report is lodged with ASX. The Appendix 4G particularises each Recommendation that needs to be reported against by the Company and provides shareholders with information as to where relevant governance disclosures can be found.

The Company's charters and policies are also all available under the Corporate Governance section of the Company's Website.

ASX Recommendation		Compliance (yes/no)	Reference / Comment
Principle 1 – Lay solid foundations for management and oversight *A listed entity should clearly delineate the respective roles and responsibilities of its board and management and regularly review their performance.*			
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management	Yes	The Board has adopted a charter (**Board Charter**) which establishes the role of the Board and its relationship with management. The Board Charter clearly articulates the division of responsibilities between the Board and management, in order to manage expectations and avoid misunderstandings about their respective roles and accountabilities. As detailed in the Board Charter, the primary role of the Board is the protection and enhancement of long-term shareholder value, and its responsibilities include the overall strategic direction of the Group, establishing goals for management and monitoring the achievement of these goals. The Board is also responsible for the overall corporate governance of Mach7. The Board Charter additionally sets out the role and responsibilities of the Chairman and outlines the Board's policy on when and how Directors may seek independent professional advice at the expense of the Company. The Board has delegated to the Managing Director and Chief Executive Officer (**MD** & **CEO**) the authority and power to manage Mach7 and its businesses within levels of authority specified by the Board from time to time. The MD & CEO may sub-delegate aspects of her authority and power but remains accountable to the Board for Mach7's performance and is required to report regularly to the Board on the progress being made by Mach7's business units. In accordance with the Board Charter, the Board will review the Board Charter every two years or as required, and in doing so will continually review the division of

ASX Recommendation		Compliance (yes/no)	Reference / Comment
			functions between the Board and management to ensure that it continues to be appropriate to the needs of the Group. A copy of the Board Charter is available on the Website.
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	Yes	The Board has established and operates a Remuneration and Nomination Committee. The Remuneration and Nomination Committee's functions and powers are formalised in a Remuneration and Nomination Committee Charter, a copy of which is available on the Website. The nomination-related function of the Remuneration and Nomination Committee is, where required, to: ▪ identify suitable candidates with appropriate skills, experience, expertise and diversity to complement the existing Board, in order for the Board to discharge its mandate effectively and to maintain the necessary mix of expertise on the Board; ▪ undertake appropriate checks on a candidate and seek confirmation from the candidate that he/she will have sufficient time to fulfil his or her responsibilities as a director; and ▪ subject to the results of such checks and confirmations, make recommendations to the Board on their appointment. Where appropriate, external consultants may be engaged to assist in searching for candidates and undertaking relevant checks. The Company provides information to shareholders about Directors seeking re-election at a general meeting to enable them to make an informed decision on whether or not to re-elect the Director, including their relevant qualifications and experience and the skills they bring to the Board; details of any other listed

ASX Recommendation		Compliance (yes/no)	Reference / Comment
			directorships held by the Director in the preceding 3 years; the term of office already served by the Director; whether the Director is considered to be independent; and a recommendation by the Board in respect of the re-election of the Director. The Company will, in the case of a candidate standing for election as a Director for the first time, provide information to shareholders about the candidate to enable them to make an informed decision on whether or not to elect the candidate, including material adverse information revealed by any checks the Remuneration and Nomination Committee has performed on the candidate; details of any interest, position, association or relationship that might influence, or reasonably be perceived to influence, in a material respect the candidate's capacity to exercise independent judgement on Board matters or to act in the best interests of the Company and its shareholders generally; the Board's view on whether the candidate will be considered to be an independent Director; and a recommendation by the Board in respect of the election of the candidate.
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes	All Directors and senior executives have entered into written agreements with the Company. Specifically, each Non-Executive Director has been given a letter of appointment which outlines terms including the Director's duties, obligations, remuneration, expected time commitments and notification of the Company's policies. Similarly, senior executives have a formal job description and services agreement or employment agreement with the Company describing their term of office, duties, rights and responsibilities, and entitlements on termination.
1.4	The company secretary of a listed entity should be accountable directly to the board, through the	Yes	The Company Secretary is responsible for the day-to-day operations of the company secretary's office, including the administration of Board and committee meetings, overseeing Mach7's relationship with its share registrar and lodgements with the ASX

	ASX Recommendation	Compliance (yes/no)	Reference / Comment
	chair, on all matters to do with the proper functioning of the board.		and other regulators. The Company Secretary is also responsible for communications with the ASX about listing rule matters, including making disclosures to the ASX in accordance with Mach7's Continuous Disclosure Policy. The Company Secretary supports the effectiveness of the Board by monitoring compliance with Board policies and procedures, and co-ordinating the completion and despatch of Board agendas and briefing papers. The Company Secretary is accountable to the Board, and all Directors have access to the Company Secretary. The decision to appoint or remove the Company Secretary is made or approved by the Board.
1.5	A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: 1) the measurable objectives set for that period to achieve gender diversity; 2) the entity's progress towards achieving those objectives; and 3) either:	**Partially**	The Company is committed to the principles of employing people with a broad range of experiences, skills and views. All executives, managers and employees are responsible for promoting workforce diversity. The Company has adopted a Diversity Policy which can be viewed on the Website. The Diversity Policy requires the commitment of the Directors and senior management to promote the specific objective of diversity and seeks to ensure, to the extent that is practicable and appropriate, that the Company's director appointment and employee recruitment processes are undertaken with reference to the objectives of the Diversity Policy. The Diversity Policy includes requirements for the Board to establish measurable objectives for achieving gender diversity for the Board to assess annually both the objectives and progress in achieving them. The Board has set the following measurable objectives for achieving gender diversity in the year ending 30 June 2027:

<table>
<tr><th colspan="2">ASX Recommendation</th><th>Compliance (yes/no)</th><th>Reference / Comment</th></tr>
<tr><td></td><td>A. the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined “senior executive” for these purposes); or

B. if the entity is a “relevant employer” under the Workplace Gender Equality Act, the entity’s most recent “Gender Equality Indicators”, as defined in and published under that Act.</td><td></td><td>• Board members: 60% male; 40% female;
• senior executives (the Chief Executive Officer and all executives reporting directly to the Chief Executive Officer): 60% male; 40% female;
• whole workforce: 65% male; 35% female.

The Board is charged with the responsibility of undertaking an annual review to:

▪ assess its policies and procedures in reference to its diversity objectives;

▪ determine whether its diversity policies and procedures are and are likely to continue to be appropriate; and

▪ ensure that the Company, and its policies and procedures, comply with all applicable legal requirements in respect of diversity and that such policies and procedures remain relevant and effective.

As at 30 June 2026, the proportions of men and women employed by the Group in the following categories were:

<table><tr><th></th><th>Men</th><th>Women</th></tr><tr><td>Board members</td><td>50%</td><td>50%</td></tr><tr><td>Senior executives (the Company has defined “senior executive” as the Chief Executive Officer and all executives reporting directly to the Chief Executive Officer)</td><td>50%</td><td>50%</td></tr><tr><td>Whole workforce
•</td><td>71%</td><td>29%</td></tr></table></td></tr>
</table>

ASX Recommendation		Compliance (yes/no)	Reference / Comment
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	Yes	The Directors aim to undertake an annual process to review the performance and effectiveness of the Board and individual Directors. The Company Secretary oversees this process. The review assesses, amongst other things: ▪ the effectiveness of the Board in meeting the requirements of its charter; ▪ whether the Board has members with the appropriate mix of skills and experience to properly perform their functions; ▪ the contribution made by each Director at meetings and in carrying out their responsibilities as Directors generally, including preparing for meetings; and ▪ whether adequate time is being allocated to Company matters, taking into account each Director's other commitments. As part of the review, each Director completes, on a confidential basis, a self-appraisal questionnaire, and the Company Secretary collates the results and presents them to the Board for discussion. The Chairman leads a discussion of the questionnaire results with the Board as a whole and provides feedback to individual Directors as necessary. The Company has undertaken a performance evaluation in accordance with the above process during or in respect of the reporting period.

ASX Recommendation		Compliance (yes/no)	Reference / Comment
1.7	A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	Yes	The Board aims to undertake an annual review of the performance of the MD & CEO, using, where necessary, an external consultant against appropriate key performance indicators (**KPI's**) and other relevant factors, which may include corporate achievements, such as meeting corporate goals and individual contributions to those corporate achievements. The KPI's can include both financial and non-financial targets. The MD & CEO is expected to undertake an annual review of her direct reports (senior executives) in the same manner. The Company has undertaken performance evaluations in accordance with the above process during or in respect of the reporting period.

Principle 2 – Structure the Board to be effective and add value *The board of a listed entity should be of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value.*			
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	**Yes**	The Board has established a Remuneration and Nomination Committee comprising the following as at 30 June 2026 and as at the date of this statement: • Mr Robert Bazzani (Chair); • Dr Eliot Siegel; and • Ms Rebecca Fitzgibbon (formerly Ms Rebecca Thompson) The Remuneration and Nomination Committee's functions and powers are formalised in a Charter, a copy of which is available on the Website. All members of the Remuneration and Nomination Committee are independent Non-Executive Directors, including the Chair of the Committee, Mr Robert Bazzani. The nomination-related function of the Remuneration and Nomination Committee is, in summary, to review and make recommendations in relation to the composition and performance of the Board and its committees and ensuring that adequate succession plans are in place (including for the recruitment and appointment of Directors and senior management). The Remuneration and Nomination Committee meets as often as is required by the Remuneration and Nomination Committee Charter or other policy approved by the Board to govern the operation of the Remuneration and Nomination Committee. Following each meeting, the Remuneration and Nomination Committee reports to the Board on any matter that should be brought to the Board's attention and on any recommendation of the Remuneration and Nomination Committee that requires Board approval.

			The Company discloses in its annual reports the number of times the Remuneration and Nomination Committee meets throughout each financial year and the individual attendances of the members at those meetings. The relevant qualifications and experience of the Remuneration and Nomination Committee members are disclosed in the Company's 2026 Annual Report.
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	**Yes**	The Board aims to be comprised of Directors who have, at all times, the appropriate mix of skills, experience, expertise and diversity relevant to Mach7's businesses and the Board's responsibilities. This objective is enumerated in the Board Charter, which can be found on the Website. The Board regularly evaluates the mix of skills, experience and diversity at the Board level, and has developed and adopted a Board skills matrix which has been tailored to the circumstances and requirements of Mach7. It is intended that the skills matrix will be reviewed at least annually by the Board to ensure that ongoing needs in relation to supervising the Company and its operations are being met, and to take into account any changes in the Company's circumstances and strategic priorities. The skills contained in the skills matrix are set out below. The objectives of the skills matrix adopted by the Board are to: ▪ identify the skills, knowledge, experience and capabilities that are desired of the Board as a whole, in order for the Board to fulfil its role and in light of Mach7's strategic direction; ▪ ascertain the current skills, knowledge, experience and capabilities of the Board, and provide the incumbent Directors with an opportunity to reflect upon and discuss the current composition of the Board; and ▪ identify any gaps in skills or competencies that can be addressed in future director appointments.

			In respect of the reporting period and as part of an active Board renewal process undertaken, the Board assessed each Director's skill level against the following key skills set out in the matrix which the Board considered to be desired of the Board of Mach7: • Strategy and leadership • Values and vision • Policy development • Corporate governance • Financial analysis and capital markets expertise • Risk and compliance oversight • People management • Commercial experience • Legal and regulatory approval • Health, safety, social and environmental responsibility • Stakeholder communication and engagement • Operational leadership • Global experience • Critical and innovative thinking • Negotiation and influence • Enabling innovation and technology • Information technology • ASX experience • Cyber risk experience & exposure The Company's 2026 Annual Report contains information on the skills, experience and expertise relevant to the position of director held by each Director as at the date of this report.

<table>
<tr>
<td>2.3</td>
<td>A listed entity should disclose:

(a) the names of the directors considered by the board to be independent directors;

(b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and

(c) the length of service of each director.</td>
<td>Yes</td>
<td>As at 30 June 2026, the Board of Directors comprised:

<table>
<tr><td>Dr Eliot Siegel, MD</td><td>Independent Non-Executive Director (since 3/08/2018)</td></tr>
<tr><td>Mr Robert Bazzani</td><td>Independent Non-Executive Director (since 1/01/2020)</td></tr>
<tr><td>Ms Rebecca Fitzgibbon</td><td>Independent Non-Executive Director (since 16/11/2023)</td></tr>
</table>

The Board has considered the circumstances of each Director and has determined that all Non-Executive Directors as at the date of this statement are independent Directors on the basis that they are free from any interest, position, association or relationship that might influence, or reasonably be perceived to influence the independent exercise of their judgement. Ms Thomas is not considered to be independent due to her executive role.

In reaching the conclusions set out above, the Board considered the guidelines of materiality for the purpose of determining Director independence set out in the Board Charter and Box 2.3 of the Recommendations.

The Board will continually assess whether there are any factors or considerations which may mean that a Director's interest, position, association or relationship might influence, or reasonably be perceived to influence, the capacity of the Director to bring an independent judgement to bear on issues before the Board and to act in the best interests of Mach7 and its security holders generally. The Corporations Act and regular Board meeting processes require Directors to advise the Board of any interest they have that has the potential to conflict with the interests of the Group, including any development that may impact their perceived or actual independence. If the Board determines that a Director's status as an independent Director has changed, that determination will be disclosed and explained in a timely manner to the market.

The length of service of each Director is set out above.</td>
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<tr>
<td>2.4</td>
<td>A majority of the board of a listed entity should be independent directors.</td>
<td>Yes</td>
<td>All Non-Executive Directors on the Company's Board as at the date of this statement are independent Directors.</td>
</tr>
</table>

2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	**Yes**	Mr Robert Bazzani (Chairman) is an independent Non-Executive Director. The positions of Chairman and CEO are held by separate persons.
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	**Yes**	The Board is tasked with ensuring that an effective induction process is in place for newly appointed Directors, and the review of those induction procedures. As Directors join the Board, they are given the opportunity to meet with every other Non-Executive Director and the CEO & MD. During those discussions, they are provided with certain information about the business and an induction pack which contains all relevant corporate governance policies and Charters, the Company constitution, employee incentive plan and organisational chart. The Board receives ongoing governance updates as required, including in relation to recent legislative and regulatory changes and developments in corporate governance. All Directors have ongoing access to information on the Company's operations and to the Group's senior management. Each Director, at any time, is able to seek reasonable independent professional advice on any business-related matter at the expense of the Company. Directors also have access to adequate internal resources to seek any information from any officer or employee of the Group, or to require the attendance of management at meetings to enable them as Directors to fulfil their duties.
Principle 3 – Instil a culture of acting lawfully, ethically and responsibly *A listed entity should instil and continually reinforce a culture across the organisation of acting lawfully, ethically and responsibly*			
3.1	A listed entity should articulate and disclose its values.	**Yes**	The Company's Statement of Values defines what type of organisation it aspires to be and what it requires from its Directors, employees and related parties. The Company's Statement of Values is available on the Website.

3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	**Yes**	The Board is committed to observing the highest standards of corporate practice and business conduct. Accordingly, the Board has adopted a Code of Conduct, a copy of which is available on the Website, and which sets out the way in which Mach7 seeks to conduct business, namely in an honest and fair manner, acting only in ways that reflect well on Mach7 in strict compliance with all laws and regulations. The Code of Conduct articulates acceptable practices for Directors, senior executives and employees, to guide their behaviour and to demonstrate the commitment of the Company to ethical practices. The Company also seeks to ensure that advisers, consultants and contractors are aware of the Company's expectations as set out in its Code of Conduct. Responsibilities of Mach7's personnel under the Code of Conduct include protection of Mach7's business, using Mach7's resources in an appropriate manner, protecting confidential information and avoiding conflicts of interest. In addition, Mach7 is committed to promoting a culture of corporate compliance and ethical behaviour. It encourages employees to raise any concerns and report any instances where there has been a departure from established and expected ethical behaviour without any fear of intimidation, disadvantage or reprisal. Accordingly, the Board has adopted a Whistleblower Policy, a copy of which is available on the Website.
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	**Yes**	The Company has a Whistleblower Policy which is disclosed on the Website.
3.4	A listed entity should:	**Yes**	The Company has an Anti-Bribery and Corruption policy which is disclosed on the Website.

	(a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or a committee of the board is informed of any material breaches of that policy.		
Principle 4 – Safeguard the integrity of corporate reports *A listed entity should have appropriate processes to verify the integrity of its corporate reports.*			
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the	**Yes**	The Board has established an Audit and Risk Management Committee comprising three members. These members as at 30 June 2026 and as at the date of this statement are: • Ms Rebecca Fitzgibbon (Chair) – Non-Executive, Independent. • Mr Robert Bazzani – Non-Executive, Independent; and • Dr Eliot Siegel – Non-Executive, Independent; The audit-related role of the Audit and Risk Management Committee is to oversee Mach7's financial reporting and its external audit functions. This includes confirming the quality and reliability of the financial information prepared by Mach7, working with the external auditor on behalf of the Board and reviewing non-audit services provided by the external auditor, to confirm that they are consistent with maintaining external audit independence. All Audit and Risk Management Committee members, including the Chair of the Committee, are considered to be independent Directors. The Chair of the Committee is not the Chair of the main Board. The Audit and Risk Management Committee's functions and powers are formalised in a Charter, a copy of which is available on the Website.

	individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		The Audit and Risk Management Committee meets at least two times each calendar year or as often as is required to govern the operations of the Audit and Risk Management Committee. The Chair of the Committee may invite other Directors, members of senior management and representatives of the external auditor to be present at meetings of the Committee and seek advice from external advisers. The Audit and Risk Management Committee will regularly report to the Board about Committee activities, issues and related recommendations. The Company discloses in its annual reports the number of times the Audit and Risk Management Committee meets throughout each financial year and the individual attendances of the members at those meetings. The relevant qualifications and experience of the Audit and Risk Management Committee members are disclosed in the Company's 2026 Annual Report.
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	**Yes**	The Directors are committed to the preparation of financial statements that present a balanced and clear assessment of the Group's financial position and prospects. The Board reviews the Group's half yearly and annual financial statements. The Board has a process to receive written assurances from the CEO and the Chief Financial Officer (**CFO**) that the Group's financial reports present a true and fair view, in all material respects, of the Group's financial condition and operational results, and are in accordance with relevant accounting standards, and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively. The Board does and will continue to seek these assurances prior to approving the Company's financial statements.

4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	**Yes**	The quarterly cash report is prepared using cash flow information submitted by the Mach7 finance controllers for each region. The regional cash flow information is reviewed and consolidated by the Group CFO. The CFO review includes reviewing bank transaction information and material movements from prior periods. The results are also compared against forecast and estimates. The quarterly cash report and business update is authorised for release by the Board of Directors.
Principle 5 – Make timely and balanced disclosure *A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities.*			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	**Yes**	The Board has adopted a Continuous Disclosure Policy which has established procedures designed to ensure compliance with ASX Listing Rule disclosure requirements and to ensure accountability at a senior management level for that compliance. The focus of these procedures is on continuous disclosure of any information concerning the Group that a reasonable person would expect to have a material effect on the price of the Company's securities and improving access to information for all investors. The purpose of the procedures for identifying information for disclosure is to ensure timely and accurate information is provided equally to all shareholders and market participants. The Company Secretary is responsible for all communications with the ASX. All market sensitive Company announcements are vetted and authorised by the Chair and the Managing Director and CEO to ensure they are made in a timely manner, are factual, do not omit material information and are expressed in a clear and objective manner that allows investors to assess the impact of the information when making investment decisions. A copy of the full Continuous Disclosure Policy is available on the Website.

5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	**Yes**	The Company Secretary has established a procedure to ensure that a copy of any material announcement is sent to the Directors promptly after release by the ASX.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	**Yes**	All investor or analyst presentations that contain materially new information are released on the ASX Market Announcements Platform ahead of the presentation.
Principle 6 – Respect the rights of security holders *A listed entity should respect the rights of its security holders by providing them with appropriate information and facilities to allow them to exercise those rights effectively.*			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	**Yes**	The 'Investors' section of Mach7's website is the primary medium of providing information to all shareholders and stakeholders. It has been designed to enable information to be accessed in a clear and readily accessible manner. The Investors section of the Website contains information relevant to shareholders and stakeholders including: ▪ material announcements made to the market, including annual and half-yearly reports; ▪ shareholder updates; ▪ information provided to analysts or media during briefings; and ▪ the full text of notices of meeting and explanatory material.

			All corporate governance policies and charters adopted by the Board are available on the Website.
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	Yes	The Board is committed to facilitating effective two-way communication with its shareholders, investors and stakeholders, and has adopted a Shareholder Communications Policy to define and support this commitment. A copy of the Shareholder Communications Policy is available on the Website. The Shareholder Communications Policy sets out the Company's investor relations approach, namely by communicating with its shareholders and investors by posting information on the Website, and by encouraging attendance and participation of shareholders at general meetings.
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders	Yes	Shareholders are encouraged to attend the Company's general meetings and notice of such meetings will be given in accordance with the Company's Constitution, the Corporations Act and the ASX Listing Rules. The Company's annual general meeting, in particular, is an opportunity for shareholders to receive updates from the CEO and Chairman on Group performance, ask questions of the Board and vote on the various resolutions affecting the Company's business. Shareholders are also given an opportunity at annual general meetings to ask questions of the Company's auditors regarding the conduct of the audit and preparation and content of the auditor's report. The date, time and location of the Company's general meetings will be provided in the notices of meetings, and on the Website. Shareholders are encouraged to attend meetings and, in the event that they are unable to do so, they are encouraged to participate in the meeting by appointing a proxy, attorney or representative to vote on their behalf.

6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	**Yes**	All resolutions at a meeting of shareholders are decided by poll.
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	**Yes**	Investors are able to communicate with the Company electronically by emailing the Company Secretary. Investors are also able to communicate with the Company's registry electronically by emailing the registry or via the registry's website. Mach7 encourages its shareholders to receive company information electronically by registering their email addresses online with Mach7's share registry.
Principle 7 – Recognise and manage risk *A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework.*			
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met	**Yes**	The Board has established an Audit and Risk Management Committee comprising three members as at 30 June 2026 and as at the date of this statement: • Ms Rebecca Fitzgibbon (Chair) • Mr Robert Bazzani; and • Dr Eliot Siegel. The risk-related role of the Audit and Risk Management Committee is to oversee Mach7's internal control structure and risk management systems, to provide advice to the Board and to report on the status and management of the risks to Mach7. The purpose of the Committee's risk management process is to assist the Board in relation to risk management policies, procedures and systems and ensure that risks are identified, assessed and appropriately managed.

	throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.		All Audit and Risk Management Committee members, including the Chair of the Committee, are considered to be independent Directors. The Audit and Risk Management Committee's functions and powers are formalised in a Charter, a copy of which is available on the Website. The Audit and Risk Management Committee meets as often as is required by the Audit and Risk Management Committee Charter or other policy approved by the Board to govern the operations of the Audit and Risk Management Committee. The Company discloses in its annual reports the number of times the Audit and Risk Management Committee meets throughout each financial year and the individual attendances of the members at those meetings. The relevant qualifications and experience of the Audit and Risk Management Committee members are disclosed in the Company's 2026 Annual Report.
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	**Yes**	The Group has established policies and procedures to identify, assess and manage all material business and operational risks. The Board has responsibility for monitoring risk oversight and ensures that the CEO and the CFO or equivalent report on the status of business risks through risk management programs aimed at ensuring risks are identified, assessed and appropriately managed. The Board reviews the risk management framework and policies of the Group and, at last review, was satisfied that management has developed and implemented a sound system of risk management and internal control. The Audit and Risk Management Committee reviews the Risk Register at least annually. The Board has adopted a Risk Management Policy, a copy of which is available on the Website.
7.3	A listed entity should disclose:	**Yes**	The Company does not have an internal audit function.

	(a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.		The Audit and Risk Management Committee has responsibility to ensure that the Company has appropriate internal audit systems and controls in place, and for overseeing the effectiveness of these internal controls. The Audit and Risk Management Committee is also responsible for conducting investigations of breaches or potential breaches of these internal controls. The Company's external auditors also provide recommendations to the Audit and Risk Management Committee where internal control weaknesses have been identified. The Audit and Risk Management Committee is responsible for overseeing the implementation of recommendations to improve internal control weaknesses made by the Company's auditors, as well as to generally oversee reviews and improvements to risk management and internal control processes.
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	**Yes**	The Group's operations are not subject to any significant environmental regulations under Commonwealth or State legislation. Whilst the Company has exposure to elements of risks relevant to the industry in which Mach7 operates, the Company does not consider, given the nature of its business, that it has any specific extraordinary exposure to economic, environmental or social sustainability risks.
Principle 8 – Remunerate fairly and responsibly *A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.*			
8.1	The board of a listed entity should: (a) have a remuneration committee which:	**Yes**	The Board has established a Remuneration and Nomination Committee comprising the following as at 30 June 2026 and as at the date of this statement: • Mr Robert Bazzani (Chair);

	(1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.		• Dr Eliot Siegel; and • Ms Rebecca Fitzgibbon. The Committee's functions and powers are formalised in a Charter, a copy of which is available on the Website. All members of the Remuneration and Nomination Committee are independent Non-Executive Directors, including the Chair of the Committee. The remuneration-related role of the Remuneration and Nomination Committee is to review and make recommendations to the Board on remuneration packages and policies relating to the Directors, CEO and other senior executives and to ensure that the remuneration policies and practices are consistent with its strategic goals and human resources objectives. The Committee is also responsible for administering short term and long-term incentive plans (including any equity plans). The Remuneration and Nomination Committee meets at least two times a year or as often as is required to govern the operation of the Remuneration and Nomination Committee. Following each meeting, the Remuneration and Nomination Committee reports to the Board on any matter that should be brought to the Board's attention and on any recommendation of the Remuneration and Nomination Committee that requires Board approval. The Company discloses in its annual reports the number of times the Remuneration and Nomination Committee meets throughout each financial year and the individual attendances of the members at those meetings. The relevant qualifications and experience of the Remuneration and Nomination Committee members are disclosed in the Company's 2026 Annual Report.

8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	**Yes**	The Board has adopted a Remuneration Policy, a copy of which is available on the Website. Details of the Directors' and key senior executives' remuneration are set out in the Remuneration Report section of the Company's 2026 Annual Report. The structure of Non-Executive Directors' remuneration is distinct from that of executives and is further detailed in the Remuneration Report section of the Company's 2026 Annual Report.
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	**Yes**	Mach7 has adopted a Long-Term Incentive Plan (**LTIP**) to assist in the motivation, retention and reward of its employees. The LTIP is designed to align the interests of senior executives more closely with the interests of shareholders by providing an opportunity for senior executives to receive an equity interest in Mach7 through the granting of securities, the vesting of which is subject to satisfaction of certain performance or time-based conditions. A summary of the LTIP was provided in the Company's notice of meeting for the Annual General Meeting held on 28 November 2025, where a grant of LTIP was last approved by shareholders. The Company has adopted a Securities Trading Policy which prohibits Directors and senior employees from hedging or otherwise limiting the economic risk of holding unvested company securities. In addition, the Securities Trading Policy prohibits Directors and senior executives from entering into any margin lending arrangement involving the Company's securities or from granting lenders any rights over their company securities. A copy of the Company's Securities Trading Policy is available on the Website.